

What did we do?

In 2020/21 we developed a new Strategic Plan 'Choose Success' that sets out our ambitions for 2020/21 – 2023/24 and our five strategic objectives to be:

- College of Choice
- Employer of Choice
- Partner of Choice
- Digital by Design
- Sustainable by Nature.







We have developed the following 10 targets to measure our progress towards our objectives and, in the Strategic Plan, we committed to reporting progress on these annually.

They crosscut each of the strategic objectives which all College Directorates are collectively responsible for achieving and are regularly reviewed. The targets sit alongside our Annual Report for 2022/23 to demonstrate both our performance and challenges.

The information in this document shows year-end progress towards our 2022/23 targets.

Learners on main programmes

Meet all our enrolment targets for our main programmes as agreed in our Annual College Development Plan for each year of this Strategic Plan.

While we exceeded our overall enrolment targets across full-time Further Education (FE), Apprenticeships NI and Higher Level Apprenticeships, we fell short of our Higher Education and Traineeships targets.

Our overall enrolments in 2022/23 were 21,192 against a planned target of 20,293.

This was an increase of **10.5%** from **2021/22**.

2021/22 = 19,171



2022/23 = 21,192





There was a 44% increase in people enrolling who declared a disability or long-term health problem as well as a **30%** increase in enrolments on ESOL programmes.



Learners on targeted inclusion programmes

Increase the percentage of enrols on non-core targeted programmes by 5% per year from the 2020/21 baseline position up to a total target of 15% in year 3.

We increased the percentage of people participating in social inclusion programmes by 8% from 2021/22 to 2022/23. This is a 26% increase from the baseline position in 2020/21.



There was a 72% increase in the number of people in the care of the Northern Ireland Prison Service undertaking College led courses.

How well did we do it?



How well did we do it? 06









Learner retention, achievement and success



Retention 91.2% Achievement 85.8% Success **78.3**%

Our learners continued to achieve and succeed and we retained more learners than in the preceding year.



Learner satisfaction

Student Survey).



I feel we I feel sa Belfast

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Overall, the course

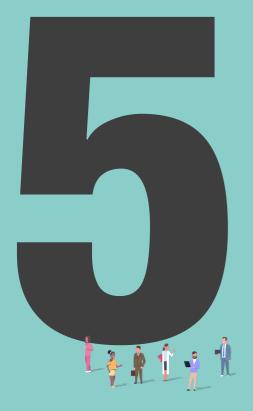
Improve on 90% student satisfaction (average of Learner Satisfaction Survey and National



Student satisfaction increased for the second consecutive year, by **2%** to **94%**.

9	6	Α	a	r	e	e

elcome at Belfast Met	99
fe and secure at Belfast Met	98
Met is an excellent place to study	96
e I have made the right course choice	95
ecommend course to friend or family	94
ny course	89
I am satisfied with the quality of	87



Employer satisfaction

Improve the overall level of employer satisfaction to 85%.



Employer satisfaction was 88%.

% Agree

The services provided by Belfast Met addressed 90 my skills requirements and business needs The level of support and advice provided by 88 Belfast Met to my organisation is appropriate to my business needs The services provided by Belfast Met have 81 positively impacted my business I would recommend the services provided 89 by Belfast Met to other businesses I will continue to engage with Belfast Met 90 in the future





satisfaction

Increase employee satisfaction by 2% per annum.

We introduced a programme of employee engagement activities focused on addressing three key areas for improvement: transparency, visibility and employee voice.

Feedback from employees has been positive with high attendance/participation in events and consistently strong engagement in digital content.

> Next Employee Satisfaction Survey scheduled for Autumn 2024.



Sustainable finances

For the three years of this Strategic Plan, we aim to consolidate our financial position to live within our budget.

Over the three years of the plan, we will seek to:



Increase the total value and contribution of non-core funded programmes (including all Apprenticeship programmes).



Maximise the opportunities for additional funds to ensure that all our non-core programmes draw down at least 95% of total budgets throughout the period of this plan.



Value and contribution of non-core funded programmes increased from £12.2m in 2021/22 to £13m in 2022/23.



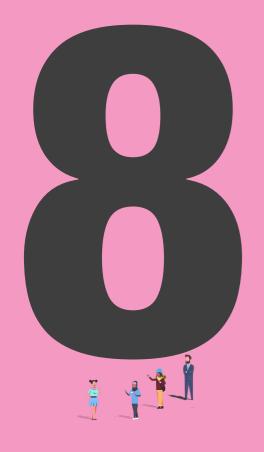
We drew down 98% of total non-core programme budgets.

How well did we do it? **12**

We lived within our budget.







Corporate governance and accountability

Comply with all obligations placed upon us as a non-departmental public body (NDPB).



We exceeded our overall enrolment target by 899 enrolments.

We were **100%** compliant in providing timely accountability returns to our parent body, the Department for the Economy (DfE).





We are progressing all **62** of the key internal controls required of us by the Department for the Economy (DfE).





Business upskilling and reskilling

Improve upon the baseline performance in business skills and innovation programmes by 5% for the total number of businesses and employees engaged.



We engaged with **286** businesses in 2022/23, exceeding our 5% increase target and reaching **15%** more businesses in **2022/23** than in 2021/22.

Is anyone better off?



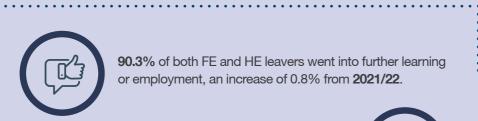
Is anyone better off? 16

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Learner progression

At least 90% of both FE and HE leavers going into further learning or employment and the number of those falling into unemployment reduced.



90.3% of both FE and HE leavers went into further learning or employment, an increase of 0.8% from 2021/22.

90.7% of FE leavers were in further learning or employment six months after completing their course.





89.8% of HE graduates were either in employment or further study **15** months after graduation

CHOOSE SUCCESS

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